

Message Text

UNCLASSIFIED

PAGE 01 STATE 183967
ORIGIN EA-09

INFO OCT-01 ISO-00 /010 R

DRAFTED BY EA/ANP:WBODDE:RLW
APPROVED BY EA/ANP:EHURWITZ
-----007133 061732Z /12
R 051258Z AUG 77
FM SECSTATE WASHDC
TO HICOMTERPACIS SAIPAN

UNCLAS STATE 183967

FOR STATUS LNO

E.O. 11652: N/A

TAGS: PINT

SUBJECT: SUBSTANTIVE REPORTING

FOLLOWING IS A REPEAT

QUOTE
R 072206Z JUN 77
FM SECSTATE WASHDC
TO ALL DIPLOMATIC AND CONSULAR POSTS
UNCLAS STATE 131292
INFORM CONSULS FOR AMBASSADOR FROM THE SECRETARY
E.O. 11652: N/A
TAGS: PINT
SUBJECT: SUBSTANTIVE REPORTING

1. IN PREVIOUS YEARS, AND PARTICULARLY THE LAST FIVE MONTHS, I HAVE BEEN AN ACTIVE END-USER OF FOREIGN SERVICE SUBSTANTIVE REPORTING. I AM MORE THAN EVER CONVINCED OF THE KEY ROLE WHICH REPORTS FROM OUR POSTS ABROAD PLAY IN UNCLASSIFIED

UNCLASSIFIED

PAGE 02 STATE 183967

THE CONDUCT OF AMERICAN FOREIGN POLICY. THE PRESIDENT AND I AS WELL AS YOUR COLLEAGUES IN THE DEPARTMENT LOOK TO YOU FOR AN ACCURATE PICTURE OF DEVELOPMENTS ABROAD RELEVANT TO US INTERESTS, A BALANCED ASSESSMENT OF THEIR SIGNIFICANCE, AND THOUGHTFUL POLICY RECOMMENDATIONS.

2. IN FAST-BREAKING SITUATIONS, WE NEED AUTHORITATIVE,

OBJECTIVE REPORTS ON SIGNIFICANT EVENTS AND WE MUST HAVE YOUR MESSAGES PROMPTLY. WE ALSO NEED, HOWEVER, YOUR ANALYSIS OF THE IMPLICATIONS OF THESE SITUATIONS FOR US INTERESTS, YOUR PREDICTIONS OF THE POSSIBLE COURSE OF EVENTS, AND YOUR SUGGESTIONS AS TO STEPS WE MIGHT TAKE. WE WANT TO HAVE THE FULL BENEFIT OF YOUR VIEWS, BEFORE WE CHOOSE SPECIFIC COURSES OF ACTION.

3. WHENEVER EVENTS INDICATE SIGNIFICANT LOCAL OR REGIONAL TRENDS WHICH COULD AFFECT US RELATIONS WITH YOUR AREA, I WOULD LIKE YOUR PERSONAL ASSESSMENT OF THESE BROADER TRENDS. SUCH ASSESSMENTS SHOULD TAKE INTO ACCOUNT THE INTERRELATIONSHIP OF POLITICAL, SECURITY, AND ECONOMIC FACTORS AND THE IMPACT UPON MULTILATERAL AREAS, INCLUDING FIELDS SUCH AS RAW MATERIALS, ENERGY, POPULATION AND TECHNOLOGY. I WELCOME YOUR SUGGESTIONS ON APPROPRIATE US RESPONSES TO SUCH BROAD DEVELOPMENTS. AN OCCASIONAL ANALYTICAL REPORT OF THIS KIND CAN BE MORE USEFUL THAN A SERIES OF UNCONNECTED, NON-ANALYTICAL SPOT REPORTS. QUALITY IS PREFERABLE TO QUANTITY.

4. WE ARE MAKING A MAJOR EFFORT IN WASHINGTON TO BRING DIFFERING OPINIONS INTO SHARPER RELIEF, SO AS TO GIVE THE PRESIDENT AND OTHER DECISION-MAKERS A FULL RANGE OF OPTIONS. ACCORDINGLY, IT IS MOST HELPFUL TO HAVE YOUR VIEWS, INCLUDING DISSENTING OPINION WITHIN YOUR MISSION, UNCLASSIFIED

UNCLASSIFIED

PAGE 03 STATE 183967

STATED CLEARLY AND CANDIDLY.

5. I HOPE YOU WILL DEVOTE YOUR PERSONAL ATTENTION TO MAINTAINING HIGH STANDARDS OF REPORTING. AT THE SAME TIME, I FULLY RECOGNIZE THAT INFORMATION MUST FLOW IN BOTH DIRECTIONS IF YOU ARE TO HAVE THE BACKGROUND YOU NEED TO PROVIDE USEFUL REPORTING AND ANALYSIS. THEREFORE, I AM ASKING THE DEPARTMENT TO KEEP THE POSTS ABREAST OF PERTINENT DEVELOPMENTS IN WASHINGTON. I EXPECT THE APPROPRIATE BUREAUS AND OFFICES TO PROVIDE YOU WITH TIMELY GUIDANCE AND BACKGROUND ON ISSUES OF SPECIAL INTEREST TO THE DEPARTMENT AND THE OTHER AGENCIES CONCERNED. I ALSO WANT THE BUREAUS TO GIVE YOU THEIR REACTION AND THAT OF OTHER AGENCIES TO YOUR REPORTING.

6. I FULLY RECOGNIZE THE LIMITS OF YOUR RESOURCES. WE ARE MAKING AN EFFORT TO REDUCE REQUESTS FOR REPORTS FROM WITHIN AND OUTSIDE THE DEPARTMENT. YOU SHOULD LET THE DEPARTMENT KNOW WITHOUT DELAY OF ANY REQUESTS FROM WASHINGTON THAT YOU FIND DUPLICATIVE OR MARGINAL. AT THE SAME TIME, I URGE YOU TO DISTRIBUTE YOUR TELEGRAMS

AND AIRGRAMS ONLY TO THOSE POSTS THAT HAVE A REAL NEED TO
KNOW WHAT YOU ARE REPORTING.

7. I WOULD LIKE TO SEE THE DEPARTMENT AND THE FIELD
ENGAGED IN A CONTINUOUS SUBSTANTIVE DIALOGUE. SUCH AN
INTERACTION WILL ALLOW ME AND MY ASSOCIATES IN THE
DEPARTMENT TO TAKE FULL ADVANTAGE OF THE REPORTING AND
ANALYTICAL RESOURCES THAT EXIST IN THE FIELD AND TO WEIGH
THE INFORMATION BEING RECEIVED FROM DIFFERENT
PERSPECTIVES. VANCE UNQUOTE CHRISTOPHER

UNCLASSIFIED

NNN

Message Attributes

Automatic Decaptioning: X
Capture Date: 01-Jan-1994 12:00:00 am
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: REPORTS, DIPLOMATIC MISSION ADMINISTRATION
Control Number: n/a
Copy: SINGLE
Sent Date: 05-Aug-1977 12:00:00 am
Decaption Date: 01-Jan-1960 12:00:00 am
Decaption Note:
Disposition Action: n/a
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment:
Disposition Date: 01-Jan-1960 12:00:00 am
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1977STATE183967
Document Source: CORE
Document Unique ID: 00
Drafter: WBODDE:RLW
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D770283-0204
Format: TEL
From: STATE
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1977/newtext/t19770891/aaaaczgd.tel
Line Count: 125
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: d55ee360-c288-dd11-92da-001cc4696bcc
Office: ORIGIN EA
Original Classification: UNCLASSIFIED
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 3
Previous Channel Indicators: n/a
Previous Classification: n/a
Previous Handling Restrictions: n/a
Reference: n/a
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 15-Oct-2004 12:00:00 am
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 1694428
Secure: OPEN
Status: NATIVE
Subject: SUBSTANTIVE REPORTING FOLLOWING IS A REPEAT QUOTE
TAGS: PINT, OGEN, AFSP, TQ, US
To: HICOMTERPACIS SAIPAN
Type: TE
vdkgvwkey: odbc://SAS/SAS.dbo.SAS_Docs/d55ee360-c288-dd11-92da-001cc4696bcc
Review Markings:
Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
22 May 2009
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 22 May 2009